

**STAKEHOLDER DEMOCRACY NETWORK  
(Limited by guarantee)**

**DIRECTORS' AND  
TRUSTEES' REPORT AND ACCOUNTS**

**FOR THE YEAR ENDED 30 APRIL 2016**

**Company No: 05101121  
Charity No: 1148143**

**STAKEHOLDER DEMOCRACY NETWORK**  
**(Limited by guarantee)**

**REPORT AND ACCOUNTS**

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**STATUTORY INFORMATION**

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# **STAKEHOLDER DEMOCRACY NETWORK**

## **DIRECTORS' AND TRUSTEES' REPORT**

### **FOR THE YEAR ENDED 30 APRIL 2016**

The trustees are pleased to present their annual directors' report together with the financial statements of the charity for the year ended 30<sup>th</sup> April 2016, which are also prepared to meet the requirements for a directors' report and Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statements of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

#### **OUR PURPOSE AND ACTIVITIES**

The Charity's principal purpose is to empower citizens to demand improvements in the interplay between the extractives industry and weak governance that results from it. The objectives of the group are to build the capacity of marginalised or disadvantaged communities to participate meaningfully in their own development and to assert their fundamental rights; to foster rights-protective, participatory governance; to protect the natural environment; and to promote sustainable urban environments.

The group has two subsidiaries that are registered in Nigeria whose activity is to aid Stakeholder Democracy Network to carry out its objectives in Nigeria. The first of these is Citizens Direct Network Limited, a company registered with the Corporate Affairs Commission (CAC) in the Federal Republic of Nigeria with the company number 847695. The second of these is Niger-Delta Stakeholders Initiative for Community Development and Empowerment, a company registered with the Corporate Affairs Commission (CAC) in the Federal Republic of Nigeria with the company number CAC/IT/NO 73022.

The main activities of the charity are to identify and promote the needs of marginalised groups affected by the negative of the extractives industry to ensure that they are taken into account through governance and policy processes. This includes: participatory workshops with community groups; research into substandard practices and their root causes; engaging with key private sector stakeholders to influence their behaviour; and encouraging government organisations to implement policies that are of benefit to society as a whole.

#### **Achievement and activities**

The charity further strengthened its level of influence and impact within the Niger Delta region by implementing high-profile projects from large donors, including the Dutch Embassy in Abuja, the US State Department and the FOSTER DFID programme. The period under review was a time of great change and uncertainty for Nigeria due to the long time period it took the newly elected President Muhammadu Buhari to name key government positions in his cabinet. The charity collaborated with multiple donors and stakeholder groups during this time to promote the development needs of marginalised groups within the Niger Delta to ensure that they were given attention by the new government. The trustees have focused on delivering sustainable impacts through programmes that provide good value for money so that donor funds can be used to maximum effect on the ground in the Niger Delta and further deepen the community engagement work that is fundamental to the charity's success.

#### **Public benefit statement**

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity (PD2)'. The achievements and activities above demonstrate the public benefit arising through the Charity's activities.

#### **FINANCIAL REVIEW**

The Statement of Financial Activities showed net deficit of £711,529 (2015 – surplus £214,129) for the year and reserves stand at £264,028 (2015 - £975,557).

The financial position of the charity dipped at the end of the reporting period due to the ongoing uncertainty surrounding the direction and priorities of the newly elected federal government in Nigeria. This meant that the donor community focusing on Nigeria delayed plans to implement projects and therefore contracts slowed down coming through to the charity. Due to accumulated reserves, key contracts being secured and management decisions to reduce the company's expense base the organisation was able to appropriately manage through the period of external uncertainty.

**STAKEHOLDER DEMOCRACY NETWORK**  
**DIRECTORS' AND TRUSTEES' REPORT (Cont/d)**  
**FOR THE YEAR ENDED 30 APRIL 2016**

**Principal funding sources**

The main funding sources for the charity are grants awarded from government agencies. During the period under review the main grant authorities were The Dutch Embassy in Abuja, The US State Department and the FOSTER DFID programme.

**Investment powers and policy**

Under the Memorandum and Articles of Association, the group has the power to invest in any way the Trustees see fit.

**Reserves policy**

The Trustees consider it prudent to maintain an adequate balance of unrestricted reserves to cover the group's contractual commitments and provide a sound base for the future. Ideally, this should be equivalent to a minimum level of 2 months of the annual budget. At the 30<sup>th</sup> April 2016 the unrestricted reserves not invested in fixed assets totalled £238,168 (2015 – £244,607).

**FUTURE ACTIVITIES**

The charity have already forged partnerships with the new government administration and will further leverage these to amplify the voice of local communities in order for them to actively participate in their own development. The donor base will continue to be increased so that income streams are diversified which will help to reduce financial risk within the organisation. This is a time of significant change and opportunity in the Niger Delta, and the charity will capitalise on this through its long-term experience at both the grass-roots and policy level.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Company Number:** 05101121

**Charity Number:** 1148143

**Directors and Trustees:**

J D'Angelo  
J M Mosley  
M Nekaitar

**Secretary:** J A H Croft

**Senior Management:** J A H Croft

**Registered Office:** Development House, 56 - 64 Leonard Street, London EC2A 4LT

**Accountants:** Ramon Lee & Partners, Kemp House, 152/160 City Road, London EC1V 2DW

**Bankers:** Lloyds Bank Plc, Thame Branch, 13 Cornmarket Thame, Oxfordshire OX9 2BN

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

Stakeholder Democracy Network is a company limited by guarantee and not having a capital divided by shares.

The company was incorporated on 14<sup>th</sup> April 2004 and registered as a charity on 16<sup>th</sup> July 2012. It is a registered charity constituted as a limited company under the Memorandum and Articles of Association. The Charity's registration number is 1148143 and the company registration number is 05101121.

**STAKEHOLDER DEMOCRACY NETWORK**  
**DIRECTORS' AND TRUSTEES' REPORT (Cont/d)**  
**FOR THE YEAR ENDED 30 APRIL 2016**

**Appointment of trustees**

As set out in the Articles of Association, the Chair of the Trustees is nominated by existing Trustees. The Directors of the organisation are also the Trustees for the purposes of charity law.

The Board of Trustees has the power to appoint additional Trustees as it considers fit to do so.

The Trustees in office in the year are set out on page 3. The Trustees have no beneficial interest in the group other than as members. The Trustees are also the directors of the Parent company. All of the Trustees are members of the Parent company and guarantee to contribute £1 each in the event of a winding up.

**Trustee induction and training**

The Trustees maintain a good working knowledge of charity and company law and best practise through their professional and business interests. New Trustees are given copies of the Memorandum and Articles of Association

**Organisation**

The Board of Trustees, which comprises three members, administers the group. The Board meets periodically to review the affairs of the group and to consider strategies and operations. To facilitate activities, the Board have delegated authority, within terms of delegation approved by the Trustees, for operational matters including financial, employment and other related activities. All decisions relating to strategy and policy are made by the Board of Trustees.

**Risk management**

The Management Committee has conducted a review of the major risk to which the group is exposed. A risk register has been established and is updated at least annually. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces.

**Related parties**

The Trustees have no beneficial interest in the company other than as members. One Trustee, M Nekaitar, is also the director of Citizens Direct Network Limited which is one of Stakeholder Democracy Network's subsidiary entities operating in Nigeria.

**Pay policy for senior staff**

The arrangements for setting the pay and remuneration of the charity's staff is done by the charity's Management Team and included within the company's budgeting process. The setting of pay and remuneration for the Executive Director is approved by the Board and Directors.

**Members of the Management Committee**

Members of the Management Committee, who are directors for the purpose of company law and trustees for the purpose of charity law, who served during the year and up to the date of this report are set out on page 3.

**STAKEHOLDER DEMOCRACY NETWORK**  
**DIRECTORS' AND TRUSTEES' REPORT (Cont/d)**  
**FOR THE YEAR ENDED 30 APRIL 2016**

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The Trustees (who are also directors of Stakeholder Democracy Network for the purposes of company law) are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of its income and expenditure for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the charity and the financial information included on the charity's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements.

**STATEMENT OF DISCLOSURE TO AUDITOR**

So far as the Directors are aware, there is no relevant audit information of which the company's auditors are unaware. Additionally, the Directors have taken all the necessary steps that we ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

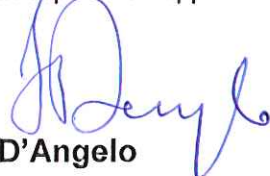
**AUDITORS**

A resolution was proposed and agreed at the Annual General Meeting that Ramon Lee & Partners be re-appointed as auditors of the Charity for the ensuing year.

The report of the directors has been prepared taking advantage of the small companies' exemption of section 415A of the Companies Act 2006.

**APPROVAL**

This report was approved by the Board of Trustees and signed on its behalf by:

  
J D'Angelo

10<sup>TH</sup> MARCH 2017

# **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF STAKEHOLDER DEMOCRACY NETWORK**

## **Opinion**

We have audited the financial statements of Stakeholder Democracy Network for the year ended 30<sup>th</sup> April 2016, which comprise the profit and loss account, balance sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30<sup>th</sup> April 2016 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- The directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- The directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least 12 months from the date when the financial statements are authorised for issue.

## **Other information**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report that fact.

We have nothing to report in this regard.

## **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The directors' report has been prepared in accordance with applicable legal requirements.



# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF (Contd/)

## STAKEHOLDER DEMOCRACY NETWORK

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made;
- we have not received all the information and explanations we require for our audit;
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Directors' and Trustees' Report.

### Responsibilities of directors

As explained more fully in the directors' responsibilities statements set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



**BRUCE JONES (Senior Statutory Auditor)**  
for and on behalf of RAMON LEE & PARTNERS  
CHARTERED ACCOUNTANTS  
STATUTORY AUDITOR

**KEMP HOUSE**  
152/160 CITY ROAD  
LONDON EC1V 2DW

**10<sup>TH</sup> MARCH 2017**



**STAKEHOLDER DEMOCRACY NETWORK**  
(Limited by guarantee)

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES**

**FOR THE YEAR ENDED 30 APRIL 2016**

**SUMMARY INCOME AND EXPENDITURE ACCOUNT**

	Notes	Unrestricted Funds £	Restricted Funds £	Total 2016 £	Total 2015 £
<b>Income</b>					
Grants, donations and legacies	2	3,060	-	3,060	39,315
<i>Income from charitable activities:</i>					
Grants and contracts	3	238,698	383,433	622,131	3,195,979
Other		2,186		2,186	36,391
<i>Investment income:</i>					
Bank Interest		33,239	-	33,239	175
<b>Total income</b>		<u>277,183</u>	<u>383,433</u>	<u>660,616</u>	<u>3,271,860</u>
<b>Expenditure</b>					
<i>Expenditure on charitable activities:</i>	5	375,575	1,010,097	1,385,672	2,979,387
<b>Total expenditure</b>		<u>375,575</u>	<u>1,010,097</u>	<u>1,385,672</u>	<u>2,979,387</u>
<b>Net income/(expenditure) and net movement in funds for the year before transfers</b>		(98,392)	(626,664)	(725,056)	292,473
Transfers between funds		45,867	(45,867)	-	-
<b>Net income/(expenditure) and net movement in funds for the year after transfers</b>		(52,525)	(672,531)	(725,056)	292,473
Gains / (losses) on consolidation		2,765	10,762	13,527	(78,344)
<b>Net movements of funds</b>		<u>(49,760)</u>	<u>(661,769)</u>	<u>(711,529)</u>	<u>214,129</u>
<b>Reconciliation of funds</b>					
Total funds brought forward		307,349	668,208	975,557	761,428
<b>Total funds, carried forward</b>	17	<u>257,589</u>	<u>6,439</u>	<u>264,028</u>	<u>975,557</u>

The Statement of Financial Activities includes all gains and losses recognised in the year.

All incoming resources and resources expended derive from continuing activities.

The notes on pages 12 to 26 form part of these accounts.

**STAKEHOLDER DEMOCRACY NETWORK**  
(Limited by guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES**

**FOR THE YEAR ENDED 30 APRIL 2016**

**SUMMARY INCOME AND EXPENDITURE ACCOUNT**

	Notes	Unrestricted Funds £	Restricted Funds £	Total 2016 £	Total 2015 £
<b>Income</b>					
Grants, donations and legacies	2	2,598	-	2,598	-
<i>Income from charitable activities:</i>					
Grants and contracts	3	154,769	205,364	360,133	2,989,975
<i>Investment income:</i>					
Bank Interest		1	-	1	3
<b>Income</b>		<u>157,368</u>	<u>205,364</u>	<u>362,732</u>	<u>2,989,978</u>
<b>Expenditure</b>					
<i>Expenditure on charitable activities:</i>	7	285,749	429,177	714,926	2,775,216
<b>Total expenditure</b>		<u>285,749</u>	<u>429,177</u>	<u>714,926</u>	<u>2,775,216</u>
<b>Net income/(expenditure) and net movement in funds for the year before transfers</b>		(128,381)	(223,813)	(352,194)	214,762
Transfers between funds		1,936	(1,936)	-	-
<b>Net income/(expenditure) and net movement in funds for the year after transfers</b>		(126,445)	(225,749)	(352,194)	214,762
<b>Reconciliation of funds</b>					
Total funds brought forward		294,558	225,749	520,307	305,545
<b>Total funds, carried forward</b>	18	<u>168,113</u>	<u>-</u>	<u>168,113</u>	<u>520,307</u>

The Statement of Financial Activities includes all gains and losses recognised in the year.

All incoming resources and resources expended derive from continuing activities.

The notes on pages 12 to 26 form part of these accounts.

**STAKEHOLDER DEMOCRACY NETWORK**  
(Limited by guarantee)

**GROUP BALANCE SHEET**

**AS AT 30 APRIL 2016**

	Notes	GROUP 2016 £	GROUP 2015 £	CHARITY 2016 £	CHARITY 2015 £
<b>FIXED ASSETS</b>					
Tangible assets	13	19,421	56,531	10,051	12,028
Investments	14	-	-	9	9
		<u>19,421</u>	<u>56,531</u>	<u>10,060</u>	<u>12,037</u>
<b>CURRENT ASSETS</b>					
Debtors	15	118,044	217,519	78,117	18,172
Cash at bank and in hand		173,632	724,489	120,025	506,796
<b>Total Current Assets</b>		<u>291,676</u>	<u>942,008</u>	<u>198,142</u>	<u>524,968</u>
<b>Liabilities</b>					
Creditors falling due within one year	16	(47,069)	(22,982)	(40,089)	(16,698)
<b>Net Current Assets/(Liabilities)</b>		<u>244,607</u>	<u>919,026</u>	<u>158,053</u>	<u>508,270</u>
<b>Total assets less current liabilities</b>		264,028	975,557	168,113	520,307
<b>Net assets</b>		<u>264,028</u>	<u>975,557</u>	<u>168,113</u>	<u>520,307</u>
<b>The funds of the charity:</b>					
Unrestricted funds	17 & 18	257,589	307,349	168,113	294,558
Restricted funds	17 & 18	6,439	668,208	-	225,749
<b>Total charity funds</b>		<u>264,028</u>	<u>975,557</u>	<u>168,113</u>	<u>520,307</u>

The Trustees have prepared group accounts in accordance with Section 398 of the Companies Act 2006 and Section 138 of the Charities Act 2011. These accounts are prepared in accordance with the special provisions of Part 15 of the Companies Act relating to small companies and constitute the annual accounts required by the Companies Act 2006 and are for circulation to members of the company.

These accounts were approved by the Board of Directors and Trustees on 10<sup>th</sup> March 2017 and signed on its behalf by:

.....  J D'Angelo

**Company Registration No: 05101121**

The notes on pages 12 to 26 form part of these accounts.

**STAKEHOLDER DEMOCRACY NETWORK**  
(Limited by guarantee)

**STATEMENT OF CASH FLOWS AND CONSOLIDATED STATEMENT OF CASH FLOWS**

**FOR THE YEAR 30<sup>TH</sup> APRIL 2016**

	Notes	GROUP 2016 £	GROUP 2015 £	CHARITY 2016 £	CHARITY 2015 £
<b>Cash used in operating activities</b>	20	<u>(583,122)</u>	<u>(230,873)</u>	<u>(386,329)</u>	<u>(195,625)</u>
<b>Cash flows from investing activities</b>					
Interest income		33,239	175	1	3
Purchase of tangible fixed assets		(974)	(14,272)	(443)	(1,689)
<b>Cash provided by / (used in) investing activities</b>		<u>32,265</u>	<u>(14,097)</u>	<u>(442)</u>	<u>(1,686)</u>
<b>Increase / (decrease) in cash &amp; cash equivalents in the year</b>		<u>(550,857)</u>	<u>(244,970)</u>	<u>(386,771)</u>	<u>(197,311)</u>
<b>Cash &amp; cash equivalents at the beginning of the year</b>		724,489	969,459	506,796	704,107
<b>Total cash &amp; cash equivalents at the end of the year</b>		<u>173,632</u>	<u>724,489</u>	<u>120,025</u>	<u>506,796</u>

**STAKEHOLDER DEMOCRACY NETWORK**  
**(Limited by guarantee)**

**NOTES TO THE ACCOUNTS**

**FOR THE YEAR ENDED 30 APRIL 2016**

**1. ACCOUNTING POLICIES**

**1.1 Basis of preparation of accounts**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charity SORP (FRS 102) Revised), The Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The Charity has opted for an early adoption of Charity SORP (FRS 102) Revised.

Stakeholder Democracy Network meets the definition of a public benefit entity under FRS 102.

The accounts (financial statements) have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts.

**1.2 Reconciliation with previous Generally Accepted Accounting Practices**

In preparing the accounts, the trustees have considered whether in applying the accounting policies required by FRS 102 and the Charities SORP FRS 102 a restatement of comparative items was needed. No restatements were required.

The opening reserves and the previous year's Net Income and Expenditure are unchanged.

**1.3 Preparation of accounts on a going concern basis**

The Charity's Financial Statements show net deficit of £711,529 for the year and unspent reserves of £264,028. The trustees are taking steps to secure further funding and consider that the Charity will have sufficient resources for the next 12 to 18 months and on this basis the Charity is a going concern.

**1.4 Group financial statements**

The group financial statements consolidate the accounts of Stakeholder Democracy Network (the 'company') and its subsidiaries, Citizens Direct Network Limited and Niger Delta Stakeholders Initiative for Community Development and Empowerments. The Directors have taken advantage of the provisions of Section 408 of the Companies Act 2006 and do not present an individual profit and loss account for the company.

**1.5 Income**

Income is recognised when the Charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and amount can be measured reliably.

- Income received by way of grants, donations and legacies are included in full in the Statement of Financial Activities when received, unless they relate to a specified future period, in which case they are deferred.
- Income from charitable activities received by way of revenue grants and donations are credited to restricted incoming resources on the earlier date of when they are received or when they are receivable, unless they relate to a specified future period, in which case they are deferred.
- Grants, donations and legacies of general nature which are not conditional on delivering certain levels of service are included as part of Grants, Donations and Legacies as shown under note 2 and 3.
- Membership fees are credited to incoming resources in the period to which they relate.
- Facility hire income is recognised as earned (that is, as the related goods or services are provided)
- Investment income is included when receivable.
- Income from activities includes income recognised as earned (as the related goods and services are provided) under contract. Course fees received in advance for the subsequent year are recognised as deferred income until the following year.



**STAKEHOLDER DEMOCRACY NETWORK**  
**(Limited by guarantee)**

**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

**1.6 Volunteers and donated services and facilities**

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refers to the trustees' annual report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt. No such donations were received during the year.

**1.7 Expenditure recognition and irrecoverable VAT**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure is classified under the following activity headings:

- (a) Costs of generating funds are those cost incurred in attracting voluntary income, running a bar and those incurred in other trading activities that raise funds.
- (b) Expenditure on charitable activities includes the costs directly associated holding classes, events and running a sailing centre, to further the purposes of the Charity and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Expenditure is recognised when a liability is incurred. Contractual arrangements and performance related grants are recognised as goods or services are supplied.

**1.8 Allocation of support costs**

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance and administration personnel, payroll and governance costs which support the charity's programmes and activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities. The basis on which support costs have been allocated are set out in note 6 and 8.

**1.9 Funds structure**

The general fund comprises those monies, which may be used toward meeting the charitable objectives of the company at the discretion of the Management Board.

The restricted funds are monies raised for, and their use restricted to, a specific purpose or donations subject to donor imposed conditions.

**1.10 Tangible Fixed Assets And Depreciation**

Tangible fixed assets are stated at cost less depreciation. Individual fixed assets costing £500 or more are capitalised at cost.

Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Fixtures, fittings & equipment	- 20% Net book value
Motor vehicle	- 25% Net book value

**STAKEHOLDER DEMOCRACY NETWORK**  
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**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

**1.11 Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.12 Cash at bank and in hand**

Cash at bank and in hand includes cash deposits and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**1.13 Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

**1.14 Financial instruments**

The Trust only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**1.15 Judgement and key sources of estimation uncertainty**

In the application of the charity's accounting policies, the charity is required to make judgments, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

**1.16 Transition to FRS 102**

The transition date was 1<sup>st</sup> May 2014. There are no prior year restatements as a result of the transition to FRS 102.

**STAKEHOLDER DEMOCRACY NETWORK**  
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**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

**2. GRANTS, DONATIONS AND LEGACIES - GROUP**

	<b>GROUP</b>			
	<b>Unrestricted Funds £</b>	<b>Restricted Funds £</b>	<b>Total 2016 £</b>	<b>Total 2015 £</b>
Miscellaneous donations	3,060	-	3,060	39,315
	<u>3,060</u>	<u>-</u>	<u>3,060</u>	<u>39,315</u>

	<b>CHARITY</b>			
	<b>Unrestricted Funds £</b>	<b>Restricted Funds £</b>	<b>Total 2016 £</b>	<b>Total 2015 £</b>
Miscellaneous donations	2,598	-	2,598	-
	<u>2,598</u>	<u>-</u>	<u>2,598</u>	<u>-</u>

The donations income in 2015 totalling £nil was attributed to restricted funds and £39,315 to unrestricted funds.

**3. GRANTS AND CONTRACTS – CHARITY**

	<b>CHARITY</b>			
	<b>Unrestricted Funds £</b>	<b>Restricted Funds £</b>	<b>Total 2016 £</b>	<b>Total 2015 £</b>
Comic Relief - CMAP	-	40,500	40,500	179,083
Cordaid - NACGOND Coalition	-	10,876	10,876	32,194
Cordaid - KSW Centre	-	-	-	30,044
IIED - SUNGAS	-	70,302	70,302	24,384
IIED - Solar Lantern	-	-	-	14,451
IIED - Scoping	-	-	-	15,882
The State of the Netherlands - Gov & Extract	-	83,686	83,686	251,484
The State of the Netherlands - Compensation	-	-	-	45,629
The State of the Netherlands - Bodo Mediation Initiative	-	-	-	60,931
US Department of State - Media Campaign	-	-	-	2,050,853
McArthur Foundation	-	-	-	113,771
MJHC Limited	-	-	-	11,615
The British Council	20,325	-	20,325	9,064
Development Alternatives	-	-	-	6,700
Leigh Day & Co.	35,620	-	35,620	55,736
Oxford Policy Management	98,824	-	98,824	88,154
	<u>154,769</u>	<u>205,364</u>	<u>360,133</u>	<u>2,989,975</u>

**STAKEHOLDER DEMOCRACY NETWORK**  
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**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

**3. GRANTS AND CONTRACTS CONT/D – GROUP**

	<b>GROUP</b>			
	<b>Unrestricted</b>	<b>Restricted</b>	<b>Total</b>	<b>Total</b>
	<b>Funds</b>	<b>Funds</b>	<b>2016</b>	<b>2015</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Comic Relief - CMAP	-	40,500	40,500	179,083
Cordaid - NACGOND Coalition	-	10,876	10,876	32,194
Cordaid - KSW Centre	-	-	-	45,686
Cordaid - overhead	8,014	-	8,014	-
Foster	6,746	-	6,746	-
IIED - SUNGAS	-	70,302	70,302	24,384
IIED - Solar Lantern	-	-	-	14,451
IIED - Scoping	-	-	-	15,882
SFCG	27,684	26,266	53,950	130,896
The State of the Netherlands - Gov & Extract	-	83,686	83,686	248,854
The State of the Netherlands - Compensation	-	-	-	45,629
The State of the Netherlands - Bobo Mediation Initiative	-	-	-	60,931
US Department of State - Media Campaign	-	-	-	2,020,303
McArthur Foundation	-	-	-	113,771
MJHC Limited	-	-	-	11,615
British Council	20,325	-	20,325	9,064
Development Alternatives	-	-	-	7,921
Leigh Day & Co.	35,620	-	35,620	65,052
Oxford Policy Management	98,824	-	98,824	88,154
Action Aid	-	18,005	18,005	40,629
DFID	-	-	-	28,923
CYFI	1,918	24,471	26,389	4,534
PHED	-	-	-	4,134
Norwegian Embassy	13,556	41,666	55,222	3,889
Canadian Embassy	-	14,441	14,441	-
Dutch Oil Spill Research	14,047	18,215	32,262	-
PLAC - Election	-	1,435	1,435	-
NSRP	5,356	33,570	38,926	-
Project 'Arise'	675	-	675	-
Kairos Worldwide	473	-	473	-
NAIL	691	-	691	-
USCSO	2,532	-	2,532	-
SCEEP	2,237	-	2,237	-
	<u>238,698</u>	<u>383,433</u>	<u>622,131</u>	<u>3,195,979</u>

The grants and contracts income in 2015 totalling £3,195,979 was attributed to £3,017,765 restricted funds and £178,214 unrestricted funds.

**STAKEHOLDER DEMOCRACY NETWORK**  
(Limited by guarantee)

**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

**4. NET INCOME FROM TRADING ACTIVITIES OF SUBSIDIARY**

During the year, the Charity has two subsidiaries as follows:-

- (1) Citizens Direct Network Limited, a company registered with the Corporate Affairs Commission (CAC) in the Federal Republic of Nigeria. The subsidiary was incorporated on 5 October 2009 with the company number 847695. The Charity owned 100% of the shares in the subsidiary company. The purpose of the subsidiary is to aid Stakeholder Democracy Network carry out their objectives in Nigeria.
- (2) Niger Delta Stakeholders Initiative for Community Development and Empowerments, a company limited by guarantee registered with the Corporate Affairs Commission (CAC) in the Federal Republic of Nigeria. The subsidiary was incorporated on 29 October 2014 with the company number CAC/IT/NO73022 and commenced its operation on September 2015. The Charity is the ultimate controlling party of the subsidiary company as it has control over its operations as prescribed by the subsidiary's constitution. The purpose of the subsidiary is to aid Stakeholder Democracy Network carry out their objectives in Nigeria.

Set out below is a summary of the subsidiaries' combined results for the year.

	<b>2016</b> £	<b>2015</b> £
<b>Income</b>		
Grants, donations and legacies	463	39,315
<i>Income from charitable activities:</i>		
Grants and contracts	491,864	2,011,931
Other	2,186	36,391
<i>Investment income:</i>		
Bank Interest	33,239	172
<b>Income</b>	<u>527,752</u>	<u>2,087,809</u>
<b>Expenditure</b>		
<i>Expenditure on charitable activities:</i>	900,612	1,975,382
<b>Total expenditure</b>	<u>900,612</u>	<u>1,975,382</u>
<b>Net income/(expenditure) and net movement in funds for the year before</b>	(372,860)	112,427
Transfers between funds	-	-
<b>Net income/(expenditure) and net movement in funds for the year after transfers</b>	(372,860)	112,427
Gains / (losses) on consolidation	13,527	(75,025)
<b>Net movements of funds</b>	<u>(359,333)</u>	<u>37,402</u>
<b>Reconciliation of funds</b>		
Total funds brought forward	455,250	417,848
<b>Total funds, carried forward</b>	<u>95,917</u>	<u>455,250</u>



**STAKEHOLDER DEMOCRACY NETWORK**  
(Limited by guarantee)

**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

**5. ANALYSIS OF EXPENDITURE – GROUP**

	Basis of allocation	Capacity Building & Awareness Raising £	Total 2016 £	Total 2015 £
<i>Costs directly allocated to activities:</i>				
Staff costs	Direct	312,900	312,900	474,594
Consultancy	Direct	180,733	180,733	597,426
Travel and motor expenses	Direct	92,289	92,289	753,125
Premises	Direct	66,431	66,431	11,765
Sub-contract to partners	Direct	-	-	128,313
Other direct costs	Direct	186,471	186,471	367,212
Donations and grants (Note 9)	Direct	22,581	22,581	28,180
Support costs (Note 6)		512,271	512,271	608,839
Governance costs (Note 6)		11,996	11,996	9,933
<b>Total resources expended</b>		<b>1,385,672</b>	<b>1,385,672</b>	<b>2,979,387</b>

Of the £1,385,671 expenditure in 2016 (2015 - £2,979,387), £1,010,097 was charged to unrestricted funds (2015 - £2,744,217) and £375,575 to restricted funds (2015 - £235,170).

**6. ANALYSIS OF SUPPORT AND GOVERNANCE COSTS - GROUP**

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. All the general support and governance costs have been apportioned to the various charitable activities on the basis of transactions, allocated to each activity.

	Support costs £	Governance costs £	2016 £	2015 £
General and office finance staff	190,296	-	190,296	257,752
Premises	58,666	-	58,666	97,766
Staff training and subsistence	3,021	-	3,021	17,529
Reference material and subscription	2,899	-	2,899	8,059
Travel, accommodation and insurance	165,684	-	165,684	36,599
Professional fees	-	-	-	11,489
Office supplies and communications	58,999	-	58,999	85,460
Computer and Information technology	8,506	-	8,506	57,310
Depreciation	15,112	-	15,112	23,849
Other	1,205	-	1,205	4,758
Bank charges	4,502	-	4,502	15,290
Foreign exchange (gains) / loss	3,381	-	3,381	(9,882)
Late filing penalty	-	-	-	2,860
Audit fees	-	11,996	11,996	9,933
	<b>512,271</b>	<b>11,996</b>	<b>524,267</b>	<b>618,772</b>

**STAKEHOLDER DEMOCRACY NETWORK**  
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**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

**7. ANALYSIS OF EXPENDITURE – CHARITY**

	Basis of allocation	Nigerian Subsidiary £	Capacity Building & Awareness Raising £	Governance £	Total 2016 £	Total 2015 £
<i>Costs directly allocated to activities:</i>						
Staff costs	Direct	-	175,784	-	175,784	1,606,445
Consultancy	Direct	106,633	145,860	-	252,493	545,291
Travel and motor expenses	Direct	55,367	46,229	-	101,596	49,432
Premises	Direct	-	-	-	-	-
Sub-contract to partners	Direct	-	-	-	-	51,361
Other direct costs	Direct	43,062	7,716	-	50,778	-
Donations and grants (Note 9)	Direct	-	15,259	-	15,259	28,180
Support costs (Note 8)		-	112,506	-	112,506	488,507
Governance costs (Note 8)		-	6,510	-	6,510	6,000
		<u>205,062</u>	<u>509,864</u>	<u>-</u>	<u>714,926</u>	<u>2,775,216</u>

Of the £714,926 expenditure in 2016 (2015 - £2,775,216), £285,749 was charged to unrestricted funds (2015 - £126,159) and £429,177 to restricted funds (2015 - £2,649,057).

**8. ANALYSIS OF SUPPORT AND GOVERNANCE COSTS – CHARITY**

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. All the general support and governance costs have been apportioned to the various charitable activities on the basis of a proportion of direct costs, allocated to each activity.

	Support costs £	Governance costs £	2016 £	2015 £
General and office finance staff	46,794	-	46,794	394,602
Premises	24,617	-	24,617	28,399
Staff training and subsistence	2,022	-	2,022	13,197
Reference material and subscription	2,663	-	2,663	1,516
Travel, accommodation and insurance	6,402	-	6,402	20,097
Professional fees	-	-	-	3,630
Office supplies and communications	13,538	-	13,538	11,854
Computer and Information technology	8,506	-	8,506	18,927
Depreciation	2,420	-	2,420	2,692
Other	515	-	515	-
Bank charges	1,648	-	1,648	3,273
Foreign exchange (gains) / loss	3,381	-	3,381	(10,055)
Late filing penalty	-	-	-	375
Audit fees	-	6,510	6,510	6,000
	<u>112,506</u>	<u>6,510</u>	<u>119,016</u>	<u>494,507</u>

**STAKEHOLDER DEMOCRACY NETWORK**  
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**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

**9. GRANTS PAYABLE**

Grants payable represents grants made to institutions to support activities in the Niger Delta area.

	<b>GROUP</b>		<b>CHARITY</b>	
	<b>2016</b>	<b>2015</b>	<b>2016</b>	<b>2015</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
NACGOND	15,267	28,080	15,267	28,180
Other	7,314	100	-	-
	<u>22,581</u>	<u>28,180</u>	<u>15,267</u>	<u>28,180</u>

**10. NET INCOME / (EXPENDITURE) FOR THE YEAR**

This is stated after charging:

	<b>2016</b>	<b>2015</b>
	<b>£</b>	<b>£</b>
Depreciation	15,112	23,849
Audit fee	<u>11,996</u>	<u>9,933</u>

**11. ANALYSIS OF STAFF COSTS, TRUSTEES REMUNERATION AND EXPENSES, AND COST OF KEY MANAGEMENT PERSONNEL**

**STAFF COSTS**

	<b>2016</b>	<b>2015</b>
	<b>£</b>	<b>£</b>
Salaries	501,122	635,461
Social security	28,460	37,721
Pension	14,907	9,749
	<u>501,122</u>	<u>682,931</u>

No employee received remuneration in excess of £60,000 during the year

No Trustee received any remuneration during the year (2015 - £nil).

No Trustees received reimbursed expenses during the year (2015 - £nil).

The key management personnel of the based in the UK are the Executive Director, Chief Financial Officer and the UK Programmes Manager. The key management personnel of the based in Nigeria are the Nigeria Country Manager, Nigerian Programmes Manager and the Finance & Admin Manager. The total employee benefits of the key management personnel of the charity both in the UK and Nigeria were £175,396 (2015 - £195,450).

**12. STAFF NUMBERS**

The average monthly number of staff employed, calculated as full time equivalent, during the year was as follows:

	<b>2016</b>	<b>2015</b>
Direct charitable work	26	29
Administrative work	4	4
Total	<u>30</u>	<u>33</u>

**STAKEHOLDER DEMOCRACY NETWORK**  
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**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

**13. TANGIBLE FIXED ASSETS – GROUP AND CHARITY**

**GROUP:**

	2016 £	2015 £
<b>NET BOOK VALUES</b>		
Office equipment	14,044	49,462
Motor vehicle	5,377	7,069
	<u>19,421</u>	<u>56,531</u>

**MOVEMENTS IN YEAR**

<b>Cost</b>	<b>Opening Balances £</b>	<b>Additions/ (Impairment) £</b>	<b>Exchange Difference £</b>	<b>Closing Balances £</b>
Office equipment	114,179	(24,297)	4,589	94,471
Motor vehicle	15,488	-		15,488
	<u>129,667</u>	<u>(24,297)</u>	<u>4,589</u>	<u>109,959</u>

**Depreciation**

	<b>Opening Balances £</b>	<b>Charge For Year £</b>	<b>Exchange Difference £</b>	<b>Closing Balances £</b>
Office equipment	64,717	13,420	2,290	80,427
Motor vehicle	8,419	1,692		10,111
	<u>73,136</u>	<u>15,112</u>	<u>2,290</u>	<u>90,538</u>

**CHARITY:**

	2016 £	2015 £
<b>NET BOOK VALUES</b>		
Office equipment	10,051	12,028
	<u>10,051</u>	<u>12,028</u>

**MOVEMENTS IN YEAR**

<b>Cost</b>	<b>Opening Balances £</b>	<b>Additions £</b>	<b>Disposals £</b>	<b>Closing Balances £</b>
Office equipment	40,809	443	-	41,252
	<u>40,809</u>	<u>443</u>	<u>-</u>	<u>41,252</u>

**Depreciation**

	<b>Opening Balances £</b>	<b>Charge For Year £</b>	<b>Disposals £</b>	<b>Closing Balances £</b>
Office equipment	28,781	2,420	-	31,201
	<u>28,781</u>	<u>2,420</u>	<u>-</u>	<u>31,201</u>

**STAKEHOLDER DEMOCRACY NETWORK**  
(Limited by guarantee)

**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

**14. FIXED ASSET INVESTMENTS – GROUP AND CHARITY**

	<b>GROUP</b>		<b>CHARITY</b>	
	<b>2016</b>	<b>2015</b>	<b>2016</b>	<b>2015</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Investment at cost	<u>-</u>	<u>-</u>	<u>9</u>	<u>9</u>

The investment shown above represents the cost of the entire issued share capital of one subsidiary undertaking, Citizens Direct Network Limited, a company incorporated in the Federal Republic of Nigeria.

The other subsidiary undertaking, Niger Delta Stakeholders Initiative for Community Development and Empowerments, is an incorporated company limited by guarantee in the Federal Republic of Nigeria. There is no share capital in a limited by guarantee company.

The combined results for both subsidiaries are set out in note 4.

**15. DEBTORS – GROUP AND CHARITY**

	<b>GROUP</b>		<b>CHARITY</b>	
	<b>2016</b>	<b>2015</b>	<b>2016</b>	<b>2015</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Trade debtors and accrued income	101,565	13,384	77,771	13,384
Staff loan	13,531	15,314	346	1,364
Other debtors and prepayments	2,948	188,821	-	3,424
	<u>118,044</u>	<u>217,519</u>	<u>78,117</u>	<u>18,172</u>

**16. CREDITORS FALLING DUE WITHIN ONE YEAR – GROUP AND CHARITY**

	<b>GROUP</b>		<b>CHARITY</b>	
	<b>2016</b>	<b>2015</b>	<b>2016</b>	<b>2015</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Trade creditors	9,710	-	9,710	-
Taxation and social security	3,368	5,826	3,285	5,826
Accruals and deferred income	25,432	14,498	19,416	10,872
Other creditors	8,559	2,658	7,678	-
	<u>47,069</u>	<u>22,982</u>	<u>40,089</u>	<u>16,698</u>



**STAKEHOLDER DEMOCRACY NETWORK**  
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**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

**17. ANALYSIS OF CHARITABLE FUNDS – GROUP**

	Balance at 01.05.15 £	Income £	Expenditure £	Transfer £	Balance at 30.04.16 £
<b>Restricted Funds:</b>					
Comic Relief - CMAP	31,692	40,500	58,869	(12,816)	507
Cordaid - NACGOND	11,234	10,876	22,110	-	-
Cordaid - KSW Centre	622	-	622	-	-
IIED - SUNGAS	10,146	70,302	79,894	-	554
IIED - Solar Lantern	4,635	-	4,635	-	-
SFCG	60,028	26,266	45,835	(36,950)	3,509
The State of the Netherlands - Gov & Extract	52,990	83,686	136,676	-	-
The State of the Netherlands - Compensation	366	-	366	-	-
The State of the Netherlands - Bodo Mediation	31,002	-	31,002	-	-
US Department of State - Media Campaign	413,414	-	412,293	-	1,121
McArthur Foundation	432	-	432	-	-
MJHC Limited	1,936	-	-	(1,936)	-
Action Aid	21,478	18,005	39,368	-	115
DFID	25,916	-	25,181	(735)	-
CYFI	2,317	24,471	26,788	-	-
Norwegian Embassy	-	41,666	47,486	5,820	-
Canadian Embassy	-	14,441	14,441	-	-
Dutch Oil Spill Research	-	18,215	18,769	750	196
PLAC - Election	-	1,435	1,435	-	-
NSRP - British Council	-	33,570	33,133	-	437
<b>Total restricted funds</b>	<b>668,208</b>	<b>383,433</b>	<b>999,335</b>	<b>(45,867)</b>	<b>6,439</b>
<b>Unrestricted Funds:</b>					
General funds	307,349	277,183	372,810	45,867	257,589
<b>Total Funds:</b>	<b>975,557</b>	<b>660,616</b>	<b>1,372,145</b>	<b>-</b>	<b>264,028</b>

Total expenditure of £1,372,145 was netted off with exchange gains on consolidation of £13,527.

**STAKEHOLDER DEMOCRACY NETWORK**  
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**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

**18. ANALYSIS OF CHARITABLE FUNDS – CHARITY**

	Balance at 01.05.15 £	Income £	Expenditure £	Transfer £	Balance at 30.04.16 £
<b>Restricted Funds:</b>					
Comic Relief - CMAP	12,082	40,500	52,582	-	-
Cordaid - NACGOND	11,234	10,876	22,110	-	-
Cordaid - KSW Centre	-	-	-	-	-
IIED - SUNGAS	9,320	70,302	79,622	-	-
IIED - Solar Lantern	4,635	-	4,635	-	-
The State of the Netherlands - Gov & Extract	38,065	83,686	121,751	-	-
US Department of State - Media Campaign	148,477	-	148,477	-	-
MJHC Limited	1,936	-	-	(1,936)	-
<b>Total restricted funds</b>	<b>225,749</b>	<b>205,364</b>	<b>429,177</b>	<b>(1,936)</b>	<b>-</b>
<b>Unrestricted Funds:</b>					
General funds	294,558	157,368	285,749	1,936	168,113
<b>Total unrestricted funds</b>	<b>294,558</b>	<b>157,368</b>	<b>285,749</b>	<b>1,936</b>	<b>168,113</b>
<b>Total Funds:</b>	<b>520,307</b>	<b>362,732</b>	<b>714,926</b>	<b>-</b>	<b>168,113</b>

**Description, nature and purpose of funds:**

<b>Fund</b>	<b>Purpose and restrictions in use</b>
Comic Relief - CMAP	£500,000 awarded over 36 months starting 01/07/13 for the Human City Project.
Cordaid – NACGOND	Funding for the activity Strengthening Communities in the Niger Delta, developing a strategic partnership with Donors in the Niger Delta based on Advocacy and Research. This activity ceased in November 2015.
CORDAID KSW Centre	CORDAID contributed to the realisation of the 'KSW Centre: A Space for Storytellers' in the Niger Delta by Ken Saro Wiwa Foundation in co-operation with Stakeholder Democracy Network. The project was implemented by Ken Saro Wiwa Foundation and Stakeholder Democracy Network, in collaboration with Cordaid.
IIED (Sungas, Solar Lantern and Scoping)	For the provision of consultancy services to International Institute for Environmental Development (IIED) as part of the SUNGAS project, (Sustainable Utilisation of Nigeria's Gas and Renewable Energy Resources). The is a 3-year EC-funded project to develop community-based energy initiatives in the Niger Delta using renewable energy resources and associated gas.
Oxford Policy Management	Funding for the activity to implement a part of the DFID funded FOSTER project around Oil Spills in the Niger Delta.

**STAKEHOLDER DEMOCRACY NETWORK**  
(Limited by guarantee)

**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

SFCG	Funding to support community level conflict resolution and reintegration of ex-militants to promote stability in the Niger Delta.
The State of the Netherlands – Gov & Extract	Funding for the project Governance and Extraction: a rights protective framework for stability and security in the Niger Delta. Activity will ceased in July 2015.
The State of the Netherlands – Compensation	Funding for the Improving Oil Spill Prevention, Management and Response: new compensation rates & processes. Activity ceased in August 2014.
The State of the Netherlands – Bodo Mediation	Funding for the Bobo Mediation Initiative project.
US Department of State – Media Campaign	To convene an assembly of Nigerian stakeholders, organised as a Board of Advisors to conduct a media and outreach campaign. Also, to establish a Secretarial, which will be responsible for convening, managing and facilitating all operations associated with the Board of Advisors. This activity ceased in July 2015.
MJHC Limited	Contribution for software license in order to analyse oil industry data
Action Aid	The SCEEP project (strengthening citizens' engagement in the electoral process) aims to strengthen citizens engagement with the electoral process and deepen democratic governance in Nigeria. It is funded by the Department for International Development (DFID)
NFID	Niger Delta Stakeholder's Initiative for Community Development and Empowerment was funded by the Department of International Development (DFID) and supported the group in its election observation activities in the Niger Delta Region.
CYFI	The Carrington Youth Fellow Initiative is a US government funded project that brings Nigerian youth of exceptional vision, skills and experience to design and implement projects that have a positive impact on Nigerian society
Norwegian Embassy	Funding for the initial planning and stakeholder discussions on low carbon growth economies with the Niger Delta.
The Canadian Embassy	The Canadian Embassy part funded Niger Delta policy dialogue between key stakeholders and the creation of policy recommendations from this.
Dutch Oil Spill Research	Improving the capability of the Nigerian Oil Spill Detection and Response Agency which is part of the Nigerian Ministry of Environment.
PLAC – Election	Monitoring state level elections to report on the elections processes and results.
NSRP – British Council	Improving the capacity of communities with Bayelsa state to self-mediate conflict issues.

**STAKEHOLDER DEMOCRACY NETWORK**  
(Limited by guarantee)

**NOTES TO THE ACCOUNTS (Cont/d)**

**FOR THE YEAR ENDED 30 APRIL 2016**

**19. ANALYSIS OF GROUP ASSETS BETWEEN FUNDS – GROUP AND CHARITY**

GROUP	Unrestricted funds £	Restricted funds £	Total £
Fixed assets	19,421	-	19,421
Net current assets	238,168	6,439	244,607
	<u>257,589</u>	<u>6,439</u>	<u>264,028</u>
<b>CHARITY</b>			
Fixed assets	10,051	-	10,051
Net current assets	158,062	-	158,062
	<u>168,113</u>	<u>-</u>	<u>168,113</u>

**20. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASHFLOW FROM OPERATING ACTIVITIES – GROUP AND CHARITY**

	GROUP		CHARITY	
	2016 £	2015 £	2016 £	2015 £
Net movement in funds	(711,529)	214,129	(352,194)	214,762
Add back depreciation and impairment	38,084	31,886	2,420	2,692
Deduct interest income shown in investment activities	(33,239)	(175)	(1)	(3)
Decrease / (increase) in debtors	99,475	2,225	(59,945)	63,200
Increase / (decrease) in creditors	24,087	(478,938)	23,391	(476,276)
<b>Net cash used in operating activities</b>	<u>(583,122)</u>	<u>(230,873)</u>	<u>(386,329)</u>	<u>(195,625)</u>

**21. DEFERRED INCOME – GROUP AND CHARITY**

	GROUP		CHARITY	
	2016 £	2015 £	2016 £	2015 £
Balance as at 1st May 2015	-	474,283	-	474,283
Amount released to income in the year	-	(474,283)	-	(474,283)
Amount deferred in the year	-	-	-	-
<b>Balance as at 30th April 2016</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

There is no income to be deferred at the year end.

**22. SHARE CAPITAL**

The Company is a company limited by guarantee and does not have share capital divided by shares. Under the terms of the Memorandum and Articles of Association each member is liable to contribute a sum not exceeding £1.00 in the event of the company being wound up.